

Logistics Transformation from a Warfighter's Perspective

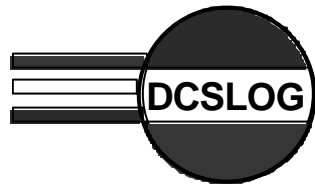


MG Terry E. Juskowiak
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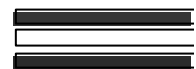
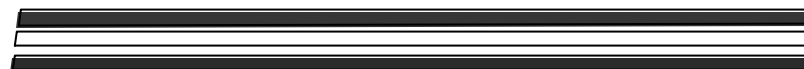
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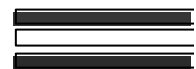
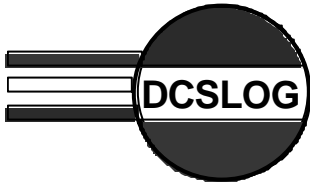


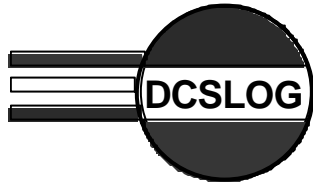
Logistics Transformation from a Warfighter's Perspective

Bottom line: The Warfighter wants logistics where he needs it, when he needs it, with the right quality and quantity. . .every time.

He wants the process to get it there and sustain it, to consume less Army Total Obligation Authority and to have a smaller logistical footprint in the battlespace. . .without sacrificing combat capability or readiness.

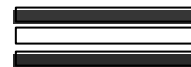


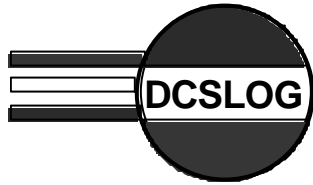




Warfighter Confidence in Logistics

- The Warfighter wants confidence in logistics.
- In other words. . .the Warfighter wants it all, the first time and every time he asks for it without the burden of knowing how he got it.

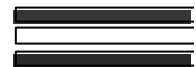


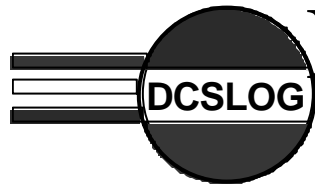


Focused Logistics 2020

Definition: The ability to provide the right personnel, equipment, and supplies in the right place, time and quantity across the range of military operations.

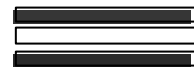
JV 2020 Concepts Defined

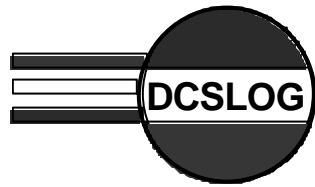




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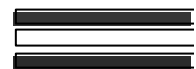
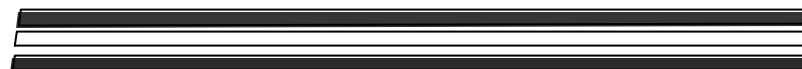
- **Place (where):** Linkage of warfighter requirements and logistician demand satisfaction in a combined Joint Environment across the spectrum of operations at home and abroad.
- **Time (when):** Time Definite Delivery predicted on the Warfighter's timeline.
- **Quantity:** Sufficient on-hand assets across the services and into industry, with the capability of responding to requirements in time to meet warfighter demands.

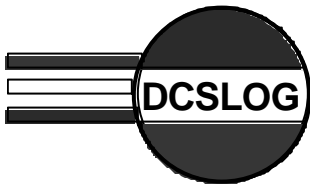




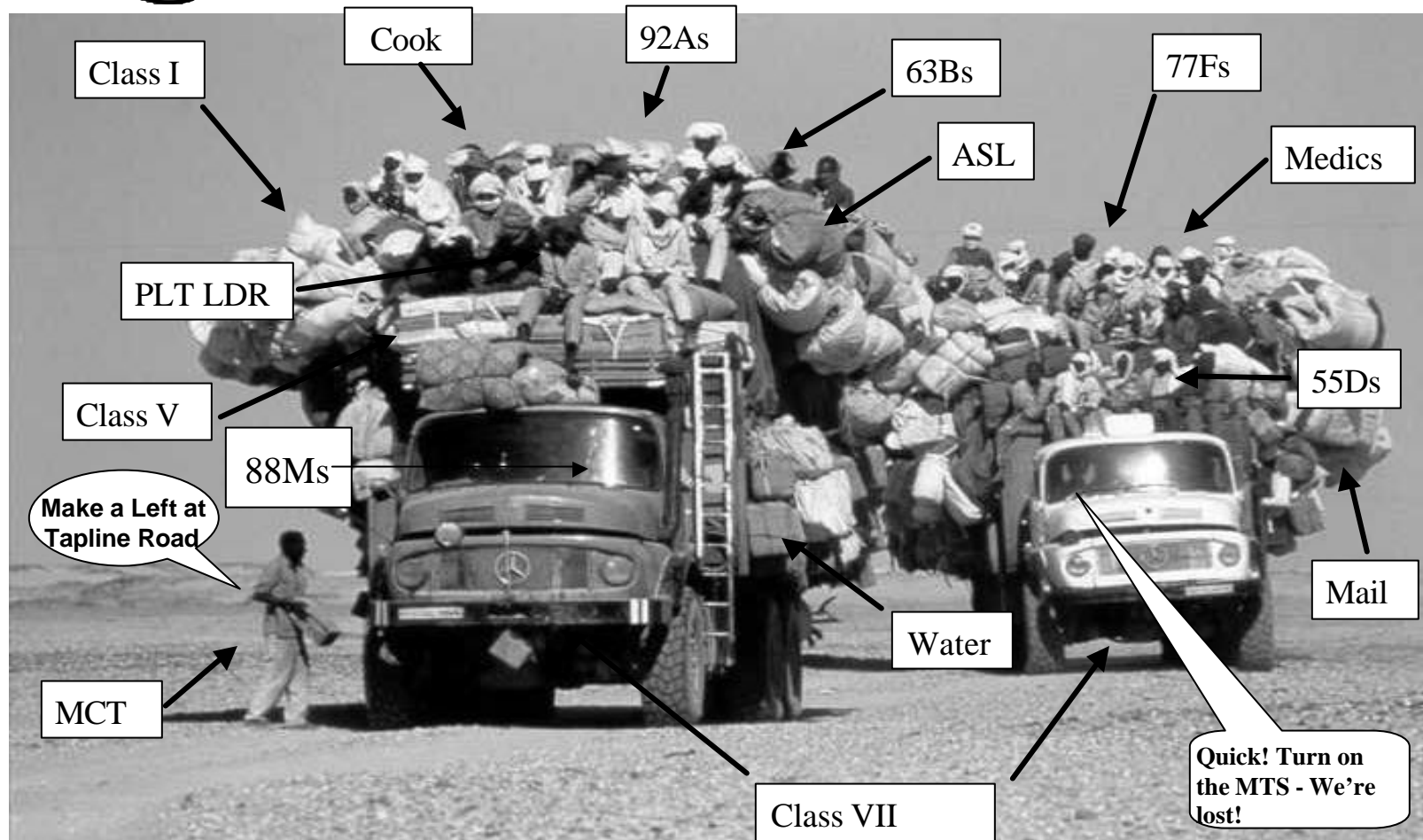
Logistics Transformation from a Warfighter's Perspective (Con't)

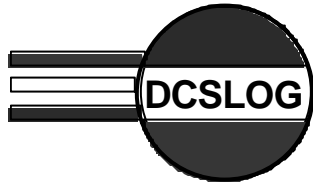
- **Quality**: Combination of modernization and recapitalization: “Readiness” reliability of systems.
- **Process**: Supply Chain Management
 - **Cost Reduction**: Total Ownership cost reduction.
 - **Smaller Footprint**: Battlespace (in the combat area) Reduction through logistics enablers.





Reduction Through Logistics Enablers

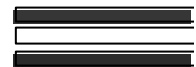


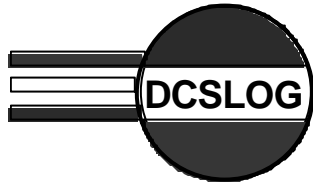


The Vision for Focused Logistics



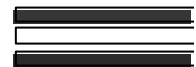
The 21st century warfighter will deploy ground forces with great expectations for focused logistics.

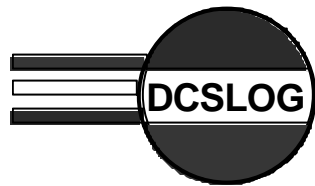




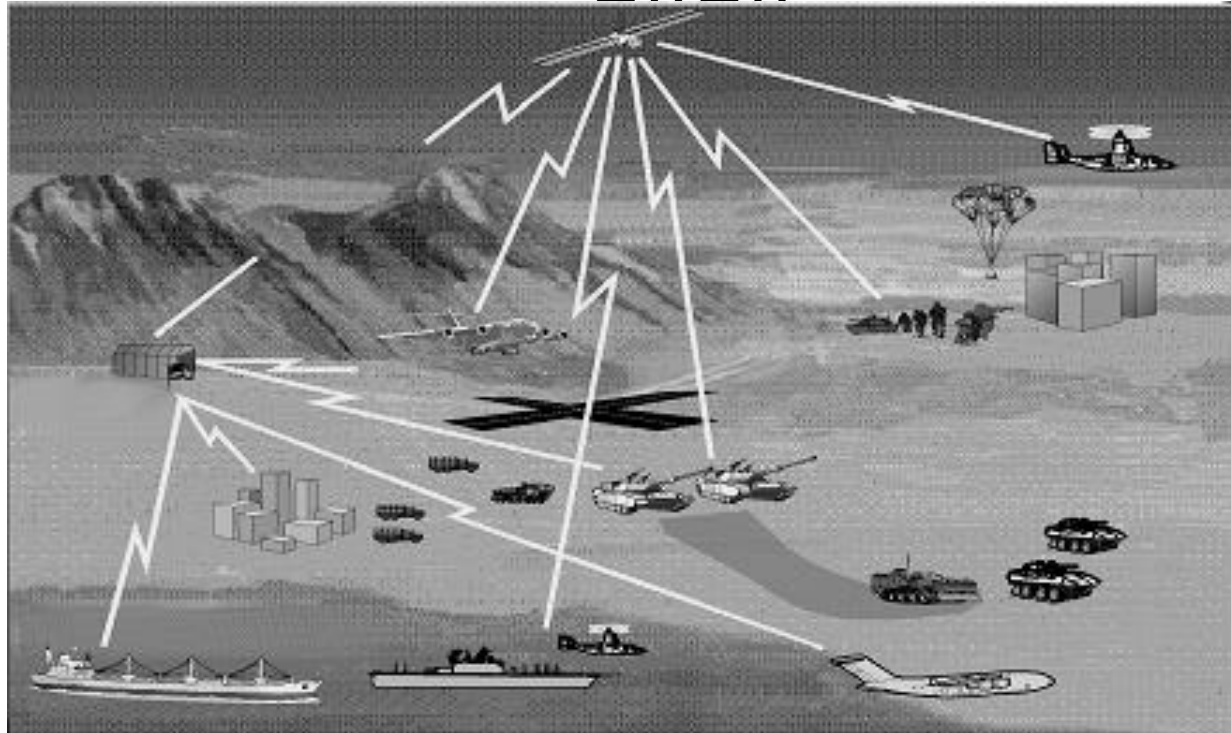
The Zones of War

- Yesterday's Comfort Zone
- Today's Uneasiness Zone
- Tomorrow's 2020 Discomfort Zone



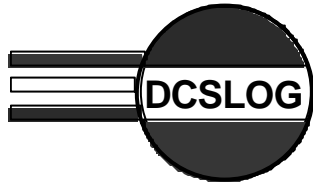


Multidimensional Battlespace 2020



Imagine how we would logistically support an operation in a battlespace hundreds of miles wide, deep and perhaps even high.

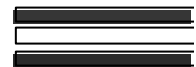


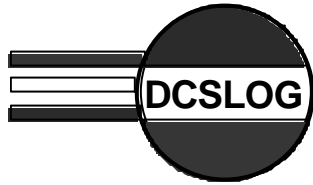


A Joint Campaign Plan





- Describes how a series of joint major operations are arranged in time, space, and purpose to achieve a strategic objective.
- Two of the most important aspects of this plan are the synchronized employment of forces and the concept for their sustainment.

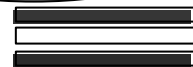
Pg 11-18, JP 5.0, Doctrine for
Planning Joint Operations, 13 Apr 95

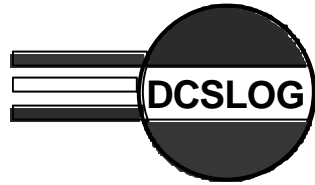




Doctrine for Logistics Support of Joint Operations, JP 4-0

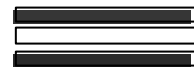
- “The geographic combatant commanders are responsible for maintaining an effective distribution network and exercising visibility and positive control of personnel, material and services.” 
- “Current doctrine is that CINC has directive authority for logistics but each Service is responsible for logistics support of its own forces.” 
- “This directive authority ensures the effective execution of approved operation plans, the effectiveness and economy of the operation, and the prevention or elimination of unnecessary facility duplication and overlapping functions.” 
- “Geographic combatant commanders may resolve logistics issues by designating a Service component to act as executive agent for the other Services. The CINC may also appoint a theater logistics management and coordination element to ensure interoperable standardized procedures.” 

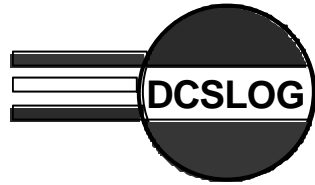




Limitations in today's Joint Environment

- Inadequate visibility – We don't have a good handle on what we have, where we have it, or what condition it is in. [JTAV/GCSS web based Joint Log Warfighting Initiative]
- Limited Joint Doctrine, JTTP, business roles or SOPs between services. [std Battle Rhythm for JTFs]
- Limited C2 stove piped within, and between, the Services (Log, medical)
- Limited Joint availability to exercise positive logistical control (Title X, DAFL, Homeland Defense)
- But the issue is bigger than this . . .

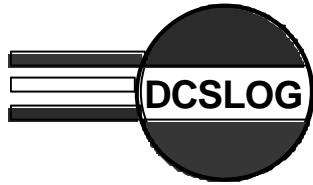




Combined/Joint Logistics Organizations

- Politics determines who participates (Desert Thunder)
- Interagency (US) efforts included (Provide Refuge)
- NGO/PVOs included
- Results in leadership by consensus vice command (sovereignty issues)

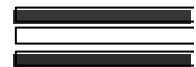


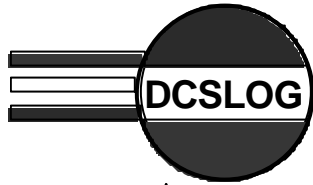


Joint Logistics

“ Joint Logistics . . . is the Art and Science of planning and carrying out by a joint force commander and staff, logistics operations to support the protection, movement, maneuver, firepower and sustainment of operating forces of 2 or more services of the same nation.”

DOD Dictionary, Pg 247, 23 Mar 94
as amended through 1 Sep 00

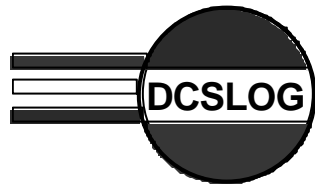




A Cultural Shift. . .

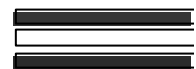
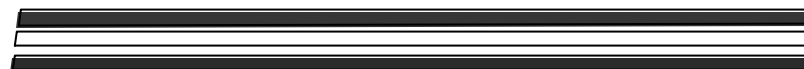
A cultural shift in people – in the organizations – that grows and develops and gives you an experienced pool of non-parochial warfighters and logisticians who embrace jointness and multinational operations just as naturally as they put on BDUs, khakis, or a flight uniform each day.

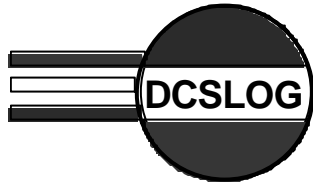




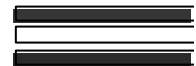
Transformation. . .

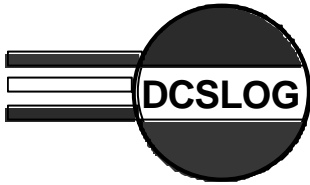
As we transform our forces
we must transform our culture,
or we sub-optimize our
capability to make Focused
Logistics of 2020 a reality.





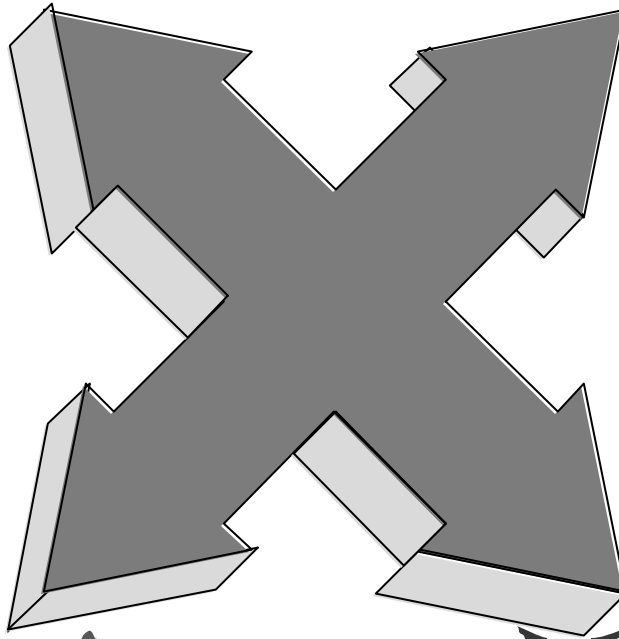
Yesterday's Culture - Tomorrow's Capabilities





Hooah!

Hooah!



JHOOAH!

MHOOAH!

